

# Operations Research

## Introduction to Linear Programming

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# A promise is a promise



## Swift & Company®

- ▶ If you produce foods, what are important in getting an order from restaurants and retailers?
  - ▶ Customers ask “When may I get them?” and “How much may I get?”
  - ▶ You need to give accurate answers immediately.
  - ▶ You need to **promise** and keep your promise.
- ▶ Why difficult?
  - ▶ You have more than 8000 customers sharing your capacity and inventory.
  - ▶ Once you promise one customer, you need to immediately **update** the availability information that are needed elsewhere.
  - ▶ And updating requires a lot of **planning** and calculations.
- ▶ Read the application vignette in Section 3.1 and the article on CEIBA.

# Introduction

- ▶ We need a very powerful way of planning.
- ▶ In the next five weeks, we will study **Linear Programming** (LP).
  - ▶ It is used a lot in practice.
  - ▶ It also provides important theoretical properties.
  - ▶ It is good starting point for all OR subjects.
- ▶ We will study:
  - ▶ What kind of practical problems can be solved by LP.
  - ▶ How to formulate a problem as an LP.
  - ▶ How to solve an LP.
  - ▶ Any many more.
- ▶ Read Chapter 3 for this lecture!
  - ▶ Read Sections 3.1 to 3.3 thoroughly.
  - ▶ Read Section 3.4 for many examples (some may be discussed later).
  - ▶ Skip Sections 3.5 and 3.6.

# Road map

- ▶ **Terminology.**
- ▶ The graphical approach.
- ▶ Three types of LPs.
- ▶ Simple LP formulations.
- ▶ Compact LP formulations.

# Introduction

- ▶ Linear Programming is the process of formulating and solving **linear programs** (also abbreviated as LP).
- ▶ An LP is a mathematical program with some special properties.
- ▶ Let's first introduce some concepts of mathematical programs.

## Basic elements of a program

- ▶ In general, any mathematical program can be expressed as

$$\begin{array}{lll} \min & f(x) & \text{(objective function)} \\ \text{s.t.} & g_i(x) \leq b_i & \forall i = 1, \dots, m \quad \text{(constraints)} \\ & x_j \in \mathbb{R} & \forall j = 1, \dots, n. \quad \text{(decision variable)} \end{array}$$

- ▶ There are  $m$  constraints and  $n$  variables.

- ▶  $x = \begin{bmatrix} x_1 \\ \vdots \\ x_n \end{bmatrix} \in \mathbb{R}^n$  is a vector.

- ▶  $f : \mathbb{R}^n \rightarrow \mathbb{R}$  and  $g_i : \mathbb{R}^n \rightarrow \mathbb{R}$  are all real-valued functions.
- ▶ Mostly we will omit  $x_j \in \mathbb{R}$ .

# Transformation

- ▶ How about a maximization objective function?
  - ▶  $\max f(x) \Leftrightarrow \min -f(x)$ .
- ▶ How about “=” or “ $\geq$ ” constraints?
  - ▶  $g_i(x) \geq b_i \Leftrightarrow -g_i(x) \leq -b_i$ .
  - ▶  $g_i(x) = b_i \Leftrightarrow g_i(x) \leq b_i$  and  $g_i(x) \geq b_i$ , i.e.,  $-g_i(x) \leq -b_i$ .

$$\begin{array}{llll}
 \max & x_1 & - & x_2 \\
 \text{s.t.} & -2x_1 & + & x_2 \geq -3 \\
 & x_1 & + & 4x_2 = 5.
 \end{array}
 \quad \Leftrightarrow \quad
 \begin{array}{llll}
 \min & -x_1 & + & x_2 \\
 \text{s.t.} & 2x_1 & - & x_2 \leq 3 \\
 & x_1 & + & 4x_2 \leq 5 \\
 & -x_1 & - & 4x_2 \leq -5.
 \end{array}$$

## Sign constraints

- ▶ For some reasons that will be clear in the next week, we distinguish between two kinds of constraints:
  - ▶ **Sign constraints:**  $x_i \geq 0$  or  $x_i \leq 0$ .
  - ▶ **Functional constraints:** all others.
- ▶ For a variable  $x_i$ :
  - ▶ It is **nonnegative** if  $x_i \geq 0$ .
  - ▶ It is **nonpositive** if  $x_i \leq 0$ .
  - ▶ It is **unrestricted in sign** (urs.) or **free** if it has no sign constraint.



## Feasible solutions

- ▶ For a mathematical program:
  - ▶ A **feasible solution** satisfies all the constraints.
  - ▶ An **infeasible solution** violates at least one constraint.

$$\begin{array}{llllll} \min & 2x_1 & + & x_2 & & \\ \text{s.t.} & x_1 & & & \leq & 10 \\ & x_1 & + & 2x_2 & \leq & 12 \\ & x_1 & - & 2x_2 & \geq & -8 \\ & x_1 & & & \geq & 0 \\ & & & x_2 & \geq & 0. \end{array}$$

- ▶ Feasible?
  - ▶  $x^1 = (2, 3)$ .
  - ▶  $x^2 = (6, 0)$ .
  - ▶  $x^3 = (6, 6)$ .

## Feasible region and optimal solutions

- ▶ The **feasible region** (or **feasible set**) is the set of feasible solutions.
  - ▶ The feasible region may be empty.
- ▶ An **optimal solution** is a feasible solution that:
  - ▶ Attains the largest objective value for a maximization problem.
  - ▶ Attains the smallest objective value for a minimization problem.
  - ▶ In short, no feasible solution is better than it.
- ▶ An optimal solution may not be unique.
  - ▶ There may be **multiple** optimal solutions.
  - ▶ There may be **no** optimal solution.

# Binding constraints

- ▶ At a solution, a constraint may be **binding**:<sup>1</sup>

## Definition 1

Let  $g(\cdot) \leq b$  be an inequality constraint and  $\bar{x}$  be a solution.  $g(\cdot)$  is binding at  $\bar{x}$  if  $g(\bar{x}) = b$ .

- ▶ An inequality is **nonbinding** at a point if it is strict at that point.
- ▶ An equality constraint is always binding at any feasible solution.
- ▶ Some examples:
  - ▶  $x_1 + x_2 \leq 10$  is binding at  $(x_1, x_2) = (2, 8)$ .
  - ▶  $2x_1 + x_2 \geq 6$  is nonbinding at  $(x_1, x_2) = (2, 8)$ .
  - ▶  $x_1 + 3x_2 = 9$  is binding at  $(x_1, x_2) = (6, 1)$ .

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<sup>1</sup>Binding/nonbinding constraints are also called **active**/inactive constraints.

## Strict constraints?

- ▶ An inequality may be **strict** or **weak**:
  - ▶ It is strict if the two sides cannot be equal. E.g.,  $x_1 + x_2 > 5$ .
  - ▶ It is weak if the two sides may be equal. E.g.,  $x_1 + x_2 \geq 5$ .
- ▶ A “practical” mathematical program’s inequalities are **all weak**.
  - ▶ With strict inequalities, an optimal solution may not be attainable!
  - ▶ What is the optimal solution of

$$\begin{array}{ll} \min & x \\ \text{s.t.} & x > 0? \end{array}$$

- ▶ Think about budget constraints.
  - ▶ You want to spend \$500 to buy several things.
  - ▶ Typically, you cannot spend more than \$500.
  - ▶ But you can spend exactly \$500.

# Linear Programs

- ▶ For a mathematical program

$$\begin{aligned} \min \quad & f(x) \\ \text{s.t.} \quad & g_i(x) \leq b_i \quad \forall i = 1, \dots, m, \end{aligned}$$

if  $f$  and  $g_i$ s are all **linear** functions, it is an LP.

- ▶ In general, an LP can be expressed as

$$\begin{aligned} \min \quad & \sum_{j=1}^n c_j x_j \\ \text{s.t.} \quad & \sum_{j=1}^n A_{ij} x_j \leq b_i \quad \forall i = 1, \dots, m. \end{aligned}$$

- ▶  $A_{ij}$ s: the **constraint coefficients**.
- ▶  $b_i$ s: the right-hand-side values (**RHS**).
- ▶  $c_j$ s: the **objective coefficients**.

- ▶ Or expressed by matrices:

$$\begin{aligned} \min \quad & c^T x \\ \text{s.t.} \quad & Ax \leq b. \end{aligned}$$

- ▶  $A \in \mathbb{R}^{m \times n}$ .
- ▶  $b \in \mathbb{R}^m$ .
- ▶  $c \in \mathbb{R}^n$ .
- ▶  $x \in \mathbb{R}^n$ .

## Summary

- ▶ The decision variables, objective function, and constraints.
- ▶ Functional and sign constraints.
- ▶ Feasible solutions and optimal solutions.
- ▶ Binding constraints.

# Road map

- ▶ Terminology.
- ▶ **The graphical approach.**
- ▶ Three types of LPs.
- ▶ Simple LP formulations.
- ▶ Compact LP formulations.

## Graphical approach

- ▶ For LPs with only two decision variables, we may solve them with the **graphical approach**.
- ▶ Consider the following example:

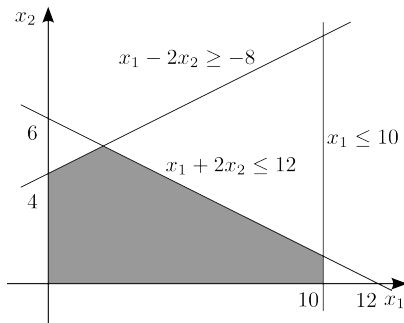
$$\begin{array}{rllll} \max & 2x_1 & + & x_2 & \\ \text{s.t.} & x_1 & & & \leq 10 \\ & x_1 & + & 2x_2 & \leq 12 \\ & x_1 & - & 2x_2 & \geq -8 \\ & x_1 & & & \geq 0 \\ & & & x_2 & \geq 0. \end{array}$$



## Graphical approach

- ▶ Step 1: Draw the feasible region.
  - ▶ Draw each constraint one by one, and then find the intersection.

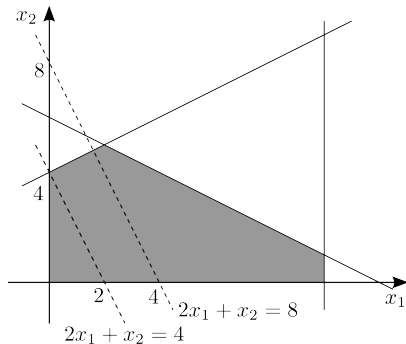
$$\begin{array}{rllll}
 \max & 2x_1 & + & x_2 & \\
 \text{s.t.} & x_1 & & & \leq 10 \\
 & x_1 & + & 2x_2 & \leq 12 \\
 & x_1 & - & 2x_2 & \geq -8 \\
 & x_1 & & & \geq 0 \\
 & & & x_2 & \geq 0.
 \end{array}$$



# Graphical approach

- ▶ Step 2: Draw some **isoquant lines**.
  - ▶ A line such that all points on it result in **the same** objective value.
  - ▶ Also called **isoprofit** or **isocost** lines when it is appropriate.
  - ▶ Also called **indifference lines** (curves) in Economics.

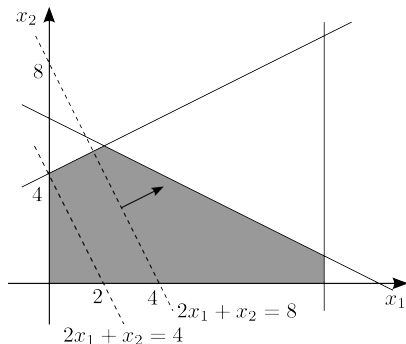
$$\begin{array}{llll}
 \max & 2x_1 & + & x_2 \\
 \text{s.t.} & x_1 & & \leq 10 \\
 & x_1 & + & 2x_2 \leq 12 \\
 & x_1 & - & 2x_2 \geq -8 \\
 & x_1 & & \geq 0 \\
 & & & x_2 \geq 0.
 \end{array}$$



## Graphical approach

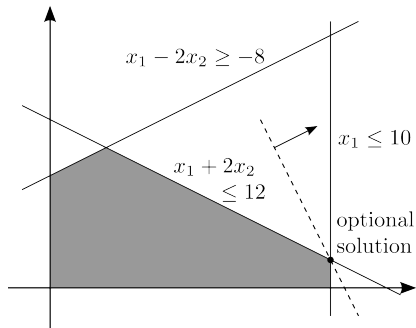
- ▶ Step 3: Indicate the direction to push the isoquant line.
  - ▶ The direction that **decreases**/increases the objective value for a **minimization**/maximization problem.

$$\begin{array}{rcllcl}
 \max & 2x_1 & + & x_2 & & \\
 \text{s.t.} & x_1 & & & \leq & 10 \\
 & x_1 & + & 2x_2 & \leq & 12 \\
 & x_1 & - & 2x_2 & \geq & -8 \\
 & x_1 & & & \geq & 0 \\
 & & & x_2 & \geq & 0.
 \end{array}$$



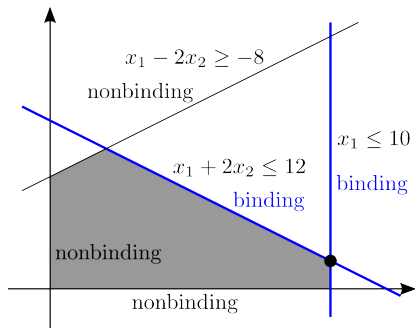
## Graphical approach

- ▶ Step 4: Push the isoquant line to the “end” of the feasible region.
  - ▶ Stop when any further step makes all points on the isocost line infeasible.



## Graphical approach

- ▶ Step 5: Identify the binding constraints at the optimal solution.



## Graphical approach

- ▶ Step 6: Set the binding constraints to equalities and then solve the linear system for an optimal solution.
  - ▶ In the example, the binding constraints are  $x_1 \leq 10$  and  $x_1 + 2x_2 \leq 12$ . Therefore, we solve

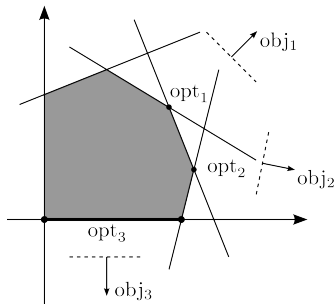
$$\left[ \begin{array}{cc|c} 1 & 0 & 10 \\ 1 & 2 & 12 \end{array} \right] \rightarrow \left[ \begin{array}{cc|c} 1 & 0 & 10 \\ 0 & 2 & 2 \end{array} \right] \rightarrow \left[ \begin{array}{cc|c} 1 & 0 & 10 \\ 0 & 1 & 1 \end{array} \right]$$

and obtain an optimal solution  $(x_1^*, x_2^*) = (10, 1)$ .

- ▶ Step 7: Plug in the optimal solution obtained into the objective function to get the associated objective value.
  - ▶ In the example,  $2x_1^* + x_2^* = 21$ .

## Where to stop pushing?

- ▶ Where we push the isoquant line, where will be stop at?
- ▶ Intuitively, we **always** stop at a “**corner**” (or an edge).



- ▶ Is this intuition still true for LPs with more than two variables?
- ▶ Yes! With a more rigorous definition of “corners”.

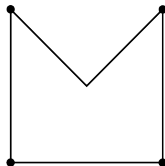
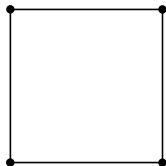
# Extreme points

- We need to first define **extreme points** for a set:<sup>2</sup>

## Definition 2 (Extreme points)

For a set  $S \subseteq \mathbb{R}^n$ , a point  $x$  is an extreme point if there does not exist a three-tuple  $(x^1, x^2, \lambda)$  such that  $x^1 \in S \setminus \{x\}$ ,  $x^2 \in S \setminus \{x\}$ ,  $\lambda \in (0, 1)$ , and

$$x = \lambda x^1 + (1 - \lambda)x^2.$$



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<sup>2</sup>In the textbook, extreme points are called corner-point solutions.



# Optimality of extreme points

- ▶ For any LP, we have the following fact.

## Proposition 1

*For any LP, if there is an optimal solution, there is an extreme point optimal solution.*

- ▶ It is not saying that “if a solution is optimal, it is an extreme point!”
- ▶ This property will be very useful when we develop a method for solving general LPs!

## Graphical approach: Summary

- ▶ Six steps:
  - ▶ Step 1: Feasible region.
  - ▶ Step 2: Isoquant line.
  - ▶ Step 3: Direction to push (i.e., the improving direction).
  - ▶ Step 4: Push!
  - ▶ Step 5: Binding constraints at an optimal solution.
  - ▶ Step 6: An optimal solution and the associated objective value.
- ▶ Make your graph clear and in the right scale to avoid mistakes.

# Road map

- ▶ Terminology.
- ▶ The graphical approach.
- ▶ **Three types of LPs.**
- ▶ Simple LP formulations.
- ▶ Compact LP formulations.

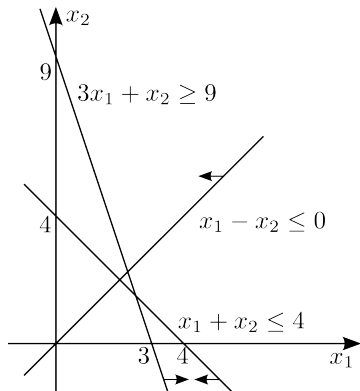
## Three types of LPs

- ▶ For any LPs, it must be one of the following:
  - ▶ Infeasible.
  - ▶ Unbounded.
  - ▶ Finitely optimal (having an optimal solution).
- ▶ A finitely optimal LP may have:
  - ▶ A unique optimal solution.
  - ▶ Multiple optimal solutions.

# Infeasibility

- An LP is **infeasible** if its feasible region is empty.

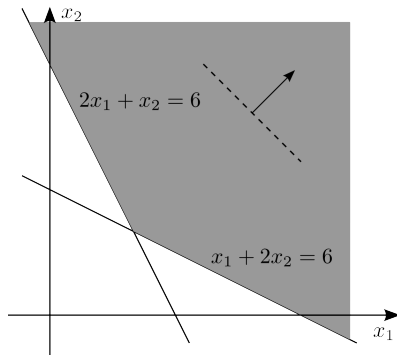
$$\begin{array}{llll}
 \min & 3x_1 & + & x_2 \\
 \text{s.t.} & x_1 & + & x_2 \leq 4 \\
 & 3x_1 & + & x_2 \geq 9 \\
 & x_1 & - & x_2 \leq 0.
 \end{array}$$



## Unboundedness

- ▶ An LP is **unbounded** if for any feasible solution, there is another feasible solution that is better.

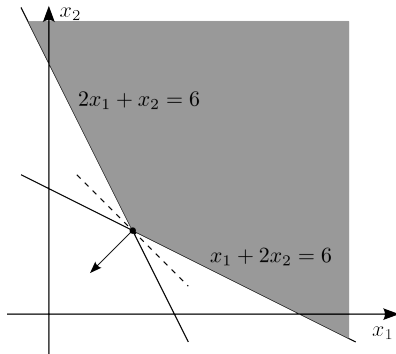
$$\begin{array}{llllll} \max & x_1 & + & x_2 & & \\ \text{s.t.} & x_1 & + & 2x_2 & \geq & 6 \\ & 2x_1 & + & x_2 & \geq & 6. \end{array}$$



## Unboundedness

- ▶ Note that an unbounded feasible region **does not imply** an unbounded LP!
  - ▶ Is it necessary?

$$\begin{array}{llll}
 \min & x_1 & + & x_2 \\
 \text{s.t.} & x_1 & + & 2x_2 \geq 6 \\
 & 2x_1 & + & x_2 \geq 6.
 \end{array}$$

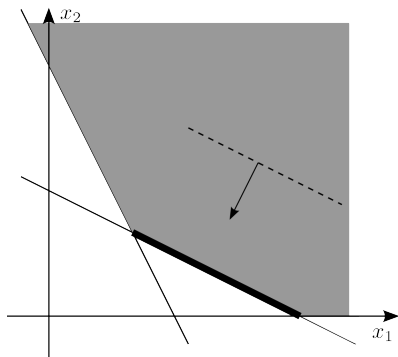


- ▶ If an LP is neither infeasible nor unbounded, it is **finitely optimal**.

## Multiple optimal solutions

- ▶ A linear program may have **multiple** optimal solutions.

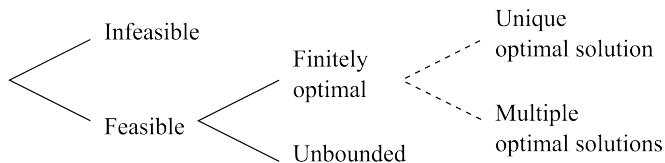
$$\begin{array}{llll} \min & x_1 & + & 2x_2 \\ \text{s.t.} & x_1 & + & 2x_2 \geq 6 \\ & 2x_1 & + & x_2 \geq 6 \\ & & & x_2 \geq 0. \end{array}$$



- ▶ If the slope of the isoquant line is identical to that of one constraint, will we always have multiple optimal solutions?



# Summary



- ▶ In solving an LP (or any mathematical program) in practice, we only want to find **an** optimal solution, not all.
  - ▶ All we want is to make an optimal decision.

# Road map

- ▶ Terminology.
- ▶ The graphical approach.
- ▶ Three types of LPs.
- ▶ **Simple LP formulations.**
- ▶ Compact LP formulations.

# Introduction

- ▶ It is important to learn how to model a practical situation as an LP.
  - ▶ Once you do so, you have “**solved**” the problem.
- ▶ This process is typically called **LP formulation** or **modeling**.
- ▶ Here we will give you two examples of LP formulation.
  - ▶ We will do more in lectures, TA sessions, homework, case assignments, exams, and (most likely) the final project.
  - ▶ Practice makes perfect!
- ▶ Then we formulate large-scale problems with **compact formulations**.

# A product mix problem

- ▶ We produce several products to sell.
- ▶ Each product requires some resources. **Resources are limited.**
- ▶ We want to maximize the total sales revenue with available resources.

## Problem description

- ▶ We produce desks and tables.
  - ▶ Producing a desk requires three units of wood, one hour of labor, and 50 minutes of machine time.
  - ▶ Producing a table requires five units of wood, two hours of labor, and 20 minutes of machine time.
- ▶ We may sell everything we produce.
- ▶ For each day, we have
  - ▶ Two hundred workers that each works for eight hours.
  - ▶ Fifty machines that each runs for sixteen hours.
  - ▶ A supply of 3600 units of wood.
- ▶ Desks and tables are sold at \$700 and \$900 per unit, respectively.

## DFSI: (1) Define variables

- ▶ What do we need to decide?
- ▶ Let

$x_1$  = number of desks produced in a day and  
 $x_2$  = number of tables produced in a day.

- ▶ With these variables, we now try to **express** how much we will earn and how many resources we will consume.

## DFSI: (2a) Formulate the objective function

- ▶ We want to maximize the total sales revenue.
- ▶ Given our variables  $x_1$  and  $x_2$ , the sales revenue is  $700x_1 + 900x_2$ .
- ▶ The objective function is thus

$$\max 700x_1 + 900x_2.$$

## DFSI: (2b) Formulate constraints

- ▶ For each **restriction** or **limitation**, we write a constraint.
- ▶ Summarizing data into a table typically helps:

Resource	Consumption per		Total supply
	Desk	Table	
Wood	3 units	5 units	3600 units
Labor hour	1 hour	2 hours	200 workers × 8 hr/worker = 1600 hours
Machine time	50 minutes	20 minutes	50 machines × 16 hr/machine = 800 hours

- ▶ The supply of wood is limited:  $3x_1 + 5x_2 \leq 3600$ .
- ▶ The number of labor hours is limited:  $x_1 + 2x_2 \leq 1600$ .
- ▶ The amount of machine time is limited:  $50x_1 + 20x_2 \leq 48000$ .
  - ▶ Use the same **unit of measurement**!



## DFSI: (2c) Complete formulation

- ▶ Collectively, our formulation is

$$\begin{array}{llllll} \max & 700x_1 & + & 900x_2 & & \\ \text{s.t.} & 3x_1 & + & 5x_2 & \leq & 3600 \quad (\text{wood}) \\ & x_1 & + & 2x_2 & \leq & 1600 \quad (\text{labor}) \\ & 50x_1 & + & 20x_2 & \leq & 48000. \quad (\text{machine}) \end{array}$$

is that all?<sup>3</sup>

- ▶ In any case:
  - ▶ **Clearly** define decision variables **in front of** your formulation.
  - ▶ Write **comments** after the objective function and constraints.

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<sup>3</sup>Think about this and we will discuss it in the lecture.

## DFSI: (3 and 4) Solve and interpret

- ▶ The optimal solution of this LP is (884.21, 189.47).
- ▶ So the interpretation is... to produce 884.21 desks and 189.47 tables?
- ▶ Should we impose **integer constraints**?
  - ▶ An LP with integer constraints is called an **Integer Program** (IP).
  - ▶ Unfortunately, an IP may take an unreasonable time to solve.<sup>4</sup>
- ▶ But “producing 884.21 desks and 189.47 tables” is impossible!
  - ▶ It still **supports** our decision making.
  - ▶ We may **suggest** to produce, e.g., 884 desks and 189 tables.<sup>5</sup>
  - ▶ It may not really be optimal.
  - ▶ But we spend a very short time to make a good suggestion!

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<sup>4</sup>We will discuss IP in details later in this semester.

<sup>5</sup>Why not 885 desks and 190 tables or the other two ways of rounding?

## Produce and store!

- ▶ When we are making decisions, we may also consider what will happen in the **future**.
- ▶ This creates **multi-period** problems.
- ▶ In many cases, products produced today may be **stored** and then sold in the future.
  - ▶ Maybe daily capacity is not enough.
  - ▶ Maybe production is cheaper today.
  - ▶ Maybe the price is higher in the future.
- ▶ So the production decision must be jointly considered with the **inventory** decision.

## Problem description

- ▶ We produce and sell a product.
- ▶ For the coming four days, the marketing manager has promised to fulfill the following amount of demands:
  - ▶ Days 1, 2, 3, and 4: 100, 150, 200, and 170 units, respectively.
- ▶ The unit production costs are different for different days:
  - ▶ Days 1, 2, 3, and 4: \$9, \$12, \$10, and \$12 per unit, respectively.
- ▶ The prices are all **fixed**. So maximizing profits is the same as minimizing costs.
- ▶ We may store a product and sell it later.
  - ▶ The **inventory cost** is \$1 per unit per day.<sup>6</sup>
  - ▶ E.g., producing 620 units on day 1 to fulfill all demands costs

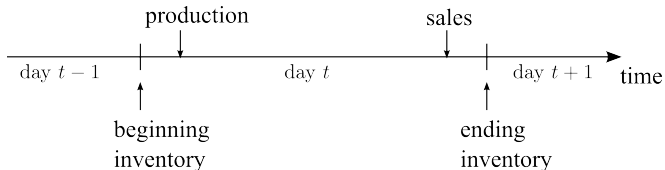
$$9 \times 620 + 1 \times 150 + 2 \times 200 + 3 \times 170 = 6640 \text{ dollars.}$$

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<sup>6</sup>Where does this inventory cost come from?

## Problem description: timing

► Timing:



- Beginning inventory + production - sales = ending inventory.
- Inventory costs are calculated according to **ending inventory**.

## Variables and objective function

- ▶ Let

$x_t$  = production quantity of day  $t, t = 1, \dots, 4$ .

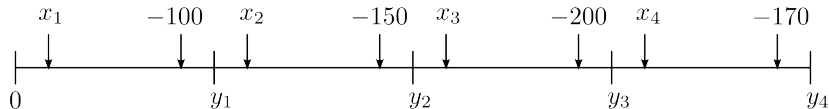
$y_t$  = ending inventory of day  $t, t = 1, \dots, 4$ .

- ▶ It is important to specify “ending”!
- ▶ The objective function is

$$\min 9x_1 + 12x_2 + 10x_3 + 12x_4 + y_1 + y_2 + y_3 + y_4.$$

## Constraints

- ▶ We need to keep an eye on our inventory:



- ▶ Day 1:  $x_1 - 100 = y_1$ .
  - ▶ Day 2:  $y_1 + x_2 - 150 = y_2$ .
  - ▶ Day 3:  $y_2 + x_3 - 200 = y_3$ .
  - ▶ Day 4:  $y_3 + x_4 - 170 = y_4$ .
- ▶ These are typically called **inventory balancing** constraints.
  - ▶ We also need to fulfill all demands at the moment of sales:
    - ▶  $x_1 \geq 100$ ,  $y_1 + x_2 \geq 150$ ,  $y_2 + x_3 \geq 200$ , and  $y_3 + x_4 \geq 170$ .
  - ▶ Also, production and inventory quantities cannot be negative.

## The complete formulation

- ▶ The complete formulation is

$$\begin{aligned} \min \quad & 9x_1 + 12x_2 + 10x_3 + 12x_4 \\ & + y_1 + y_2 + y_3 + y_4 \end{aligned}$$

$$\text{s.t.} \quad x_1 - 100 = y_1$$

$$y_1 + x_2 - 150 = y_2$$

$$y_3 + x_3 - 200 = y_3$$

$$y_3 + x_4 - 170 = y_4$$

$$x_1 \geq 100$$

$$y_1 + x_2 \geq 150$$

$$y_2 + x_3 \geq 200$$

$$y_3 + x_4 \geq 170$$

$$x_t, y_t \geq 0 \quad \forall t = 1, \dots, 4.$$

- ▶ May we simplify the formulation?

- ▶ Inventory balancing and nonnegativity together implies demand fulfillment!

- ▶ Day 1:  $x_1 - 100 = y_1$  and  $y_1 \geq 0$  means  $x_1 \geq 100$ .

- ▶ So the formulation can just be

$$\begin{aligned} \min \quad & 9x_1 + 12x_2 + 10x_3 + 12x_4 \\ & + y_1 + y_2 + y_3 + y_4 \end{aligned}$$

$$\text{s.t.} \quad x_1 - 100 = y_1$$

$$y_1 + x_2 - 150 = y_2$$

$$y_3 + x_3 - 200 = y_3$$

$$y_3 + x_4 - 170 = y_4$$

$$x_t, y_t \geq 0 \quad \forall t = 1, \dots, 4.$$



## Personnel scheduling



- ▶ Numbers of personnel required at an airport vary a lot among different time periods.
- ▶ How many people will you hire?
  - ▶ Each person works for eight hours **continuously**.
  - ▶ They may start their shifts at different time.
  - ▶ Demands of personnel (“0–2”, “2–4”, and “4–6” all need 6 persons):

0–6	6–8	8–10	10–12	12–14	14–16	16–18	18–20	22–24
6	10	15	20	16	24	28	20	10

- ▶ LP is used to save more than \$6 million annually.
- ▶ Read the application vignette in Section 3.4 and the article on CEIBA.

# Road map

- ▶ Terminology.
- ▶ The graphical approach.
- ▶ Three types of LPs.
- ▶ Simple LP formulations.
- ▶ **Compact LP formulations.**

## Compact formulations

- ▶ Most problems in practice are of **large scales**.
  - ▶ The number of variables and constraints are huge.
- ▶ Many variables can be grouped together:
  - ▶ E.g.,  $x_t$  = production quantity of day  $t$ ,  $t = 1, \dots, 4$ .
- ▶ Many constraints can be grouped together:
  - ▶ E.g.,  $x_t \geq 0$  for all  $t = 1, \dots, 4$ .
- ▶ In modeling large-scale problems, we use **compact formulations** to enhance readability and efficiency.
- ▶ We use the following three instruments:
  - ▶ Indices ( $i, j, k, \dots$ ).
  - ▶ Summation ( $\sum$ ).
  - ▶ For all ( $\forall$ ).

## Compacting the objective function

- ▶ The problem:
  - ▶ We have four periods.
  - ▶ In each period, we first produce and then sell.
  - ▶ Unsold products become ending inventories.
  - ▶ Want to minimize the total cost.
- ▶ Indices:
  - ▶ Because things will **repeat in each period**, it is natural to use an index for periods. Let  $t \in \{1, \dots, 4\}$  be the index of periods.
- ▶ The objective function:
  - ▶  $\min 9x_1 + 12x_2 + 10x_3 + 12x_4 + y_1 + y_2 + y_3 + y_4.$
  - ▶  $\min 9x_1 + 12x_2 + 10x_3 + 12x_4 + \sum_{t=1}^4 y_t.$
  - ▶ If we denote the unit cost on day  $t$  as  $C_t$ ,  $t = 1, \dots, 4$ :

$$\min \sum_{t=1}^4 (C_t x_t + y_t).$$

## Compacting the constraints

- ▶ The original constraints:
  - ▶  $x_1 - 100 = y_1, y_1 + x_2 - 150 = y_2, y_2 + x_3 - 200 = y_3, y_3 + x_4 - 170 = y_4.$
- ▶ Let's denote the demand on day  $t$  as  $D_t, t = 1, \dots, 4.$
- ▶ The compact constraint:
  - ▶ For  $t = 2, \dots, 4 : y_{t-1} + x_t - D_t = y_t.$
  - ▶ We cannot apply this to day 1 as  $y_0$  is undefined!
- ▶ To group the four constraints into one compact constraint, we add an additional decision variable  $y_0$ :

$$y_t = \text{ending inventory of day } t, t = 0, \dots, 4.$$

- ▶ Then the set of inventory balancing constraints are written as

$$y_{t-1} + x_t - D_t = y_t \quad \forall t = 1, \dots, 4$$

- ▶ Certainly we need to set up the initial inventory:  $y_0 = 0.$

# The complete compact formulation

- ▶ The compact formulation is

$$\begin{aligned} \min \quad & \sum_{t=1}^4 (C_t x_t + y_t) \\ \text{s.t.} \quad & y_{t-1} + x_t - D_t = y_t \quad \forall t = 1, \dots, 4 \\ & y_0 = 0 \\ & x_t, y_t \geq 0 \quad \forall t = 1, \dots, 4. \end{aligned}$$

- ▶ **Do not forget** “ $\forall t = 1, \dots, 4$ ”! Without that, the formulation is wrong.
- ▶ Nonnegativity constraints for multiple sets of variables can be combined to save some “ $\geq 0$ ”.
- ▶ One convention is to:
  - ▶ Use **lowercase** letters for variables (e.g.,  $x_t$ ).
  - ▶ Use **uppercase** letters for parameters (e.g.,  $C_t$ ).

## Parameter declaration

- ▶ When creating parameter sets, we write something like

denote  $C_t$  as the unit production cost on day  $t, t = 1, \dots, 4$ .

- ▶ Do not need to specify values, even though we have those values.
- ▶ Need to specify the **range** through **indices**.
- ▶ Parameter declarations should be at the beginning of the formulation.
- ▶ Parameters and variables are just different.
  - ▶ Variables are those to be determined. We do not know their values before we solve the model.
  - ▶ Parameters are given with known values.
  - ▶ Parameters are **exogenous** and variables are **endogenous**.